Exhibit B

Michigan Department of Transportation 5100B (07/07)

# CHECKLIST TO DESIGNATE AREAS OF EVALUATION FOR REQUESTS FOR PROPOSAL (RFP)

MDOT PROJECT MANAGER			JOB NUMBER (JN)	CONTROL SECTION (CS)	
Katharine Hulley			Various	Various	
DESCRIPTION IF NO JN	N/CS				
MDOT PROJECT MANAGER: Check all items to be included in RFP.			CONSULTANT: Provide only checked items below in proposal.		
	TE = REQUIRED Y SHADING = OPTIONA	ıL			
Check the	e appropriate Tier in the b	ox below			
TIER I (\$25,000-\$99,999)	TIER II (\$100,000- \$250,000)	TIER III (>\$250,000)			
K			Understanding of Service		
X			Innovations		
			Safety Program		
N/A			Organization Chart		
×			Qualifications of Team		
×			Past Performance		
Not required as part of official RFP	Not required as part of official RFP		Quality Assurance/Quality Control		
×			<b>Location:</b> The percentage of work performed in Michigan will be used for all selections unless the project is for on-site inspection or survey activities, then location should be score using the distance from the consultant office to the on-site inspection or survey activity.		
N/A	N/A		Presentation		
N/A	N/A		Technical Proposal (if Presentation is required)		
3 pages (MDOT forms not counted) (No Resumes)	7 pages (MDOT forms not counted)	19 pages (MDOT forms not counted)	Total maximum pages for RFP not including key personnel resumes		

#### REQUEST FOR PROPOSAL

The Michigan Department of Transportation (MDOT) is seeking professional services for the project contained in the attached scope of services.

If your firm is interested in providing services, please indicate your interest by submitting a Proposal, Proposal/Bid Sheet or Bid Sheet as indicated below. The documents must be submitted in accordance with the latest "Consultant/Vendor Selection Guidelines for Service Contracts" and "Guideline for Completing a Low Bid Sheet(s)", if a low bid is involved as part of the selection process. Referenced Guidelines are available on MDOT's website under Doing Business > Vendor/Consultant Services > Vendor/Consultant Selections.

RFP SP	ECIFIC INFORMAT	ION			
<b>✓</b> BUREA	U OF HIGHWAYS		BUREAU OF TRANS	SPORTATION PLANNING **	OTHER
THE SER	VICE WAS POSTED ON	THE ANTICIPATE	D QUARTERLY REQ	UESTS FOR PROPOSALS	
✓	NO YES	S DA	ATED	THROUGH	
	<b>qualifed Services</b> – pe of Services for re ;.			sure that current financial computations, and financis on file with MDOT's	ervices - If selected, the vendor must make information, including labor rates, overhead cial statements, if overhead is not audited. Office of Commission Audits. This informate prime vendor and all sub vendors so that elayed.
<b>✓</b>	Qualifications Based	<b>Selection</b> – Us	e Consultant/Vendo	or Selection Guidelines	
** For RI separate address PROPOS of the entitle unsel	lified to perform the senat firm will be asked for the firm will be asked for the firm will be asked for the firm, the proposal. Solist, page 2). The prison of sale fixed fee content of system has a job-	Bureau of Transubmit directly to compressed must be proposal must be proposal will only be bure to comply with tract, the selected order cost accounts to proposal will only be bure to comply with tract, the selected order cost accounts to proposal will only be bure to comply with tract, the selected order cost accounts to propose the proposal will be selected to the proposal will be selected t	the proposals. The ed proposals. Negor sportation Planning the Contract Admin to be submitted in a ECTION SPECIAL opened for the high this procedure must have noting system for the education of the system for the education of the high the procedure must have noting system for the education of t	e selected vendor will be contained will be conducted wing only, a price proposal mistrator/Selection Specialis sealed manila envelope, const." The vendor's namenest scoring proposal. Uniquely result in your bid being the a cost accounting systems of the coording and accumulated with the conduction of the con	omitted and will select the firm considered contacted to confirm capacity. Upon confirwith the firm selected.  In out to be submitted at the same time as, but st, Bureau of Transportation Planning (see clearly marked in large red letters "PRICE and return address MUST be on the front opened price proposals will be returned to opened erroneously by the mail room.  In to support a cost plus fixed fee contract, ation of costs incurred under its contracts, in the vendor's job-order accounting sys-
	Qualifications Revie information.	w / Low Bid - Us	se Consultant/Vend	or Selection Guidelines. S	See Bid Sheet Instructions for additional
on the M meet pro	DOT website. The no	tification will be p	osted at least two	business days prior to the	mitted and post the date of the bid opening bid opening. Only bids from vendors that l. The selected vendor may be contacted
				s. See Bid Sheet Instruction the determining factor of	ns below for additional information. The the selection.
	Low Bid (no qualifice instructions.	cations review re	equired - no prop	osal required.) See Bid	Sheet Instructions below for additional

#### **BID SHEET INSTRUCTIONS**

A bid sheet(s) must be submitted in accordance with the "Guideline for Completing a Low Bid Sheet(s)" (available on MDOT's website). The Bid Sheet is located at the end of the Scope of Services. Submit bid sheet(s) separate from the proposal, to the address indicated below. The bid sheet(s) must be submitted in a sealed manila envelope, clearly marked "SEALED BID." The vendor's name and return address MUST be on the front of the envelope. Failure to comply with this procedure may result in your bid being opened erroneously by the mail room and the bid being rejected from consideration.

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		TIME DUE 1:00pm			
S					
Other indicated	below.				
✓ MDOT Project Manager					
Lansing, Michigan, 48809					
e indicated belo	DW.				
OR	Lansing Overnight Mail				
	Secretary, Contract Serv	vices Div - B470			
	Michigan Department of Transportation				
	425 W. Ottawa				
	Lansing, MI 48833				
	Contract Administrator/S				
	•	•			
	ů .	Iransportation			
	0 0				
	12/10/ S Other indicated	Other indicated below.  MDOT Other  MIDOT Other  The indicated below.  OR  Lansing O  Secretary, Contract Sen Michigan Department of 425 W. Ottawa Lansing, MI 48833			

#### **GENERAL INFORMATION**

Any questions relative to the scope of services must be submitted by e-mail to the MDOT Project Manager. Questions must be received by the Project Manager at least four (4) working days prior to the due date and time specified above. All questions and answers will be placed on the MDOT website as soon as possible after receipt of the questions, and at least three (3) days prior to the RFP due date deadline. The names of vendors submitting questions will not be disclosed.

MDOT is an equal opportunity employer and MDOT DBE firms are encouraged to apply. The participating DBE firm, as currently certified by MDOT's Office of Equal Opportunity, shall be listed in the Proposal

#### MDOT FORMS REQUIRED AS PART OF PROPOSAL SUBMISSION

5100D - Request for Proposal Cover Sheet

5100G - Certification of Availability of Key Personnel

**5100I** – Conflict of Interest Statement

(These forms are not included in the proposal maximum page count.)

#### **Michigan Department of Transportation**

### SCOPE OF SERVICE FOR VALUE ENGINEERING STUDIES

The following Scope of Work covers two Value Engineering (VE) studies. The Department will select two firms pre-qualified to perform VE studies on the project. The projects to have the VE studies is given at the beginning of the scope of work. This selection will follow the Tier One selection process and requirements.

The projects includes the anticipated dates the VE study is to be conducted, however the exact VE Study dates will be arranged after the work is authorized. The project limits may be lengthened from that shown if additional work is found adjacent to the given project. The Job Number identified is the primary reference number for this VE Study. Other Job Numbers may be associated with each project to be studied and are used to identify separate elements of the project.

Conflict of interest: MDOT will not consider a VE firm to perform a VE Study on projects where that firm is also providing design services. If a current employee of a construction company is selected by the VE firm and participates as a member of the VE study team, the construction company will not be eligible to bid to construct the project as a prime contractor or as a subcontractor. The construction company employing any VE team member must provide a signed statement agreeing to this provision before the start of the VE study.

#### **MDOT VE studies are managed by:**

Katharine J. Hulley, P.E. Project Development Design Division, Lansing hulleyk@michigan.gov

#### **VE STUDIES FOR THIS RFP** - to be done in January and February 2009

The firms selected to perform the VE Study must not be involved in the design of the project. Direct any inquiries to Katharine Hulley; hulleyk@michigan.gov; do not call any other MDOT staff until you are Notified of Selection.

## I-75 from I-675 Junction north to Bay/Saginaw County Line - December 2009 Letting CS 73112; JN 100014

Design Project Manager: Kim Zimmer, Bay City TSC

I-75 at NB and SB Kochville Drain, Saginaw County - December 2009 Letting

CS73112; JN 90238

Design Project Manager: Gerard Feuerstein, Lansing Design

I-96 @ Latson Road interchange; Livingston County - March 2010 Letting

CS47065; Various JN

Design Project Manager: Lynne Kirby, Brighton TSC

#### PRIMARY PREQUALIFICATION CLASSIFICATION(S):

Value Engineering Studies

#### **SECONDARY PREQUALIFCIATION CLASSIFICATION(S):**

N/A

**DBE REQUIREMENT:** N/A

#### **ASSEMBLING THE VE TEAM:**

The consultant will assemble a multi-disciplined VE project team of 5-7 persons, led by a VE Facilitator. Teams should be structured so there is appropriate expertise to evaluate the major problem areas anticipated within the project. MDOT may add one or two MDOT personnel to participate with the VE team. MDOT personnel will provide additional assistance and expertise but will not replace consultant VE team members.

Recommended qualification of VE team members:

VE Facilitator: This member must be a qualified VE practitioner, experienced in performing and leading VE studies (have participated in several VE studies as a team member and as a team leader), and have sufficient VE training, education, and experience to be recognized by SAVE International as meeting the requirements for certification.

Design, construction, maintenance and traffic engineering members: These team members should have at least ten years experience in design, construction, maintenance or operations. The VE team must also include member(s) experienced in estimating construction costs and cost-benefit analysis. All members should have completed a 40-hour Value Engineering training seminar or have prior Value Engineering experience. The composition of the expertise should reflect the complexity of the project design to be studied. At least two members of the team should be experienced in the high-cost areas of the project.

Work Zone Safety and Mobility member: The Department's Guidance Document #10177 addresses the Work Zone Safety and Mobility Policy. The VE Team should include expertise to review and provide recommendations in accordance with this policy.

Constructability expert member: This member should be an experienced construction professional with who is able to add the contractor's perspective to the VE Study. If the VE firm does not have access to constructability experienced member based on their own associations, the can use the list provided by MITA. This list will be available on with the posting. As stated above, if a current employee of a construction company is selected by the VE firm and participates as a member of the VE study team, the construction company will not be eligible to bid on the project nor partake in any of the construction activities as a subcontractor.

Additional requirements: The VE team should have CAD capability to develop, analyze, and propose modifications within the VE time schedule. For all VE Studies, 'Read-Only' CAD files in Micro-Station format will be made available to the VE team.

#### **REQUIRED STUDY ELEMENTS**

Several steps in the application of VE have been determined by the Department to be of such significance that special attention is needed. These nine (9) items shall be required in conducting every VE study:

- 1. Define the original project objective.
- 2. Identify the design criteria for the project.
- 3. Verify all valid project constraints.
- 4. Identify specifically the components and elements of high cost.
- 5. Determine basic and secondary functions.
- 6. Evaluate the alternatives by comparison.
- 7. Consider life cycle costs of alternatives.
- 8. Evaluate constructability of project and elements
- 9. Develop a detailed implementation plan.
- 10. Develop recommendations to address the Work Zone Safety and Mobility Policy requirements.

In addition to the required elements listed above, VE studies on bridge projects shall include the following:

- 1. Bridge substructure requirements based on construction materials.
- 2. Evaluation of acceptable bridge designs based on engineering and economic basis.
- 3. Evaluate using life cycle costs and construction duration.

#### DEVELOPING THE VE WORK PLAN

After notification of approval of the authorization, the selected consultant will contact the Project Manager of the job receiving the VE Study to learn additional details of the design project and establish study dates. NOTE: Pavement Type and Fix Life are not to be VE'd since they receive their own rigorous analysis.

The consultant will develop and submit a VE work plan geared toward the assigned project. In general, a 5 day 40-hour VE Study is expected; the duration of the VE Study shall be determined by the VE Consultant after discussion with MDOT staff. Actual dates of the VE Study must be coordinated with the MDOT Project Manager and VE Project Manager, Katharine Hulley.

The consultant is requested to hold the Briefing, Presentation and Decision Phases at a location within the county of the project(s) or at a location within a county adjacent to the project. The consultant may choose to conduct the other phases of this VE Study in the same near-site location or may return to an office where their phone, CAD, and other support are more readily available. If available, MDOT conference rooms may be used for the Presentation (Monday) and VE Team's Recommendations and Decision phases.

#### **INVESTIGATION PHASE**

Basic project information must be available and organized before a VE study is begun; this is initiated by the Consultant VE team leader talking with or meeting with the Project Manager. The VE team leader gathers readily available data, distributes to the VE team, and all members review the items in order to be as fully knowledgeable of the project as possible prior to commencing the formal VE session. This information may include but not be limited to the following:

#### Images:

- 1. Existing aerials
- 2. Project photographs
- 3. As Built plans
- 4. Project area map

#### General project information:

- 1. Environmental clearance document or issues
- 2. Right of Way plans or concerns
- 3. Permit restrictions
- 4. Cooperative agency agreements
- 5. Utility plans or encroachment issues
- 6. Detour, staging concepts, or restrictions
- 7. Traffic Data
- 8. Crash data
- 9. Context Sensitive Design issues
- 10. Constructability issues

#### Road information:

- 1. Set of plans (size and quantity)
- 2. Latest project cost estimate

#### Structure information:

- 1. Current set of bridge plans
- 2. Bridge inspection reports
- 3. Geological, soils reports and foundation reports
- 4. Log of borings
- 5. Hydrology/hydraulic information
- 6. Latest project cost estimate

One of the first steps of the VE session will be a presentation and briefing of the VE team by the MDOT project manager and other MDOT participants. The following steps continue the VE study.

#### **ANALYSIS PHASE**

In the Analysis phase, the team identifies the elements with the greatest potential for value improvement, bringing the three fundamental concepts of VE (function, cost and worth) to bear on the project. This phase requires the team to ask and answer the following basic questions, after which the team identifies the high-cost elements, functionally analyzes them, and assesses their cost / worth relationships.

What is it?

What does it do? (What is the function?)

What must it do? (Is its function Basic?)

What is it worth?

What does it cost?

#### **SPECULATION PHASE**

The team applies brainstorming techniques to develop good alternatives to the proposed project design, generating a list of potential (creative) solutions to items identified in the Investigation or Analysis phases. The team uses the generic format of the function to speculate on all possible solutions to the problem presented in the function statement. All ideas have merit; the team should be creative and leave the evaluation and judgment for the next phase.

At the end of the speculation phase, the MDOT Project Manager(s) will be available (either by phone or to come and meet) to review the speculation, answer questions or provide information to assist the VE team in the following phases.

#### **EVALUATION PHASE**

This phase determines the best alternatives by listing the advantages and disadvantages, described in general terms, of each alternative. A weighted matrix analysis might also be used to determine which alternative is best, based on the relative importance of each of the desirable criteria which must be addressed. This analysis satisfies the VE objective to achieve the best blend of performance, cost, and schedule. If the disadvantages far outweigh the advantages of any alternative, that is noted and the alternative is dropped at this point.

#### **DEVELOPMENT PHASE**

The best alternatives are fully developed through sketches, cost estimates, validation of test data, and other technical work to verify the validity of assumptions made during the study. The final step before presenting the team's analyzed recommendations to MDOT is to formulate an implementation plan which describes the process MDOT must follow to implement each recommendation.

#### PRESENTATION OF RECOMMENDATIONS

At the completion of the VE Study, the VE team presents its recommendations to the MDOT Project Manager and support staff. This presentation is a high level overview of the recommendations developed by the VE Team. Included with the presentation should be a brief handout of the recommendations and costs. It is a two-way discussion that helps provide questions and issues that should be addressed in the draft VE report of recommendations. All members of the VE team should present but participation in the presentation is optional.

#### DRAFT VE STUDY REPORT

Two weeks after the study is complete, or at a time requested by the MDOT Project Manager, the VE Team will send by email (pdf format) a draft of the VE Report. This draft should only contain the recommendations, all information and sketches, calculations, and design suggestions. The information on the VE study process should not be included (this is included in the final report only). The draft VE Study Report should be emailed to the MDOT and VE Project Managers. If email does not work, a CD may be requested.

#### **DECISION/IMPLEMENTATION PHASE**

The VE Project Manager will coordinate with the MDOT Project Manager(s) and distribute the Draft VE Study Report to the MDOT/FHWA Decision Team. This will be at least two weeks prior to the Decision Meeting. The Decision meeting will be coordinated by the VE Project Manager, including MDOT and FWHA attendance and location. The VE Team should designate at least one person to attend, answer questions and document decisions for the final VE Report.

The Decision Team will make full and fair evaluation of all proposals and implementation of those determined to be viable are also a major part of the Value Engineering program, along with conducting a VE Study. All recommendations will receive serious consideration, but MDOT might not be able to implement all recommendations. MDOT and FHWA staff attending the Decision Meeting will determine one of three dispositions of each recommendation: Accept for Implementation; Accept for Further Study before Determining Implementation; or Reject for These Reasons.

#### FINAL VE STUDY REPORT

A VE Study Report is compiled during the VE Study as a step-by-step record of the VE analysis. The record should be complete and understandable, as it serves as documentation to support the VE team's recommendations, track their deliberations and considerations, and aids in MDOT implementing the recommendations. It also becomes a reference for similar components on future MDOT projects.

Typical Report format:

A typical report format is as follows:

- Executive Summary
- List of VE recommendation with the following (determine which is appropriate for each recommendation):
  - Existing condition
  - Life Cycle Cost Estimate
  - VE Alternative Description
  - VE Alternative Cost Calculations
  - Evaluation by Comparison
  - Proposed Design
  - Detail Findings or Analysis
  - Specific Recommendations and Costs
- List of Design Suggestions

#### In the appendix:

- Participant List
- VE Study Process
- Research Sources
- Project History (including project criteria, commitments, and constraints)
- Potential Study Areas
- Performance Criteria
- Basic Functions

#### PROJECT DELIVERABLES

In addition to conducting the VE Study, the VE consultant shall deliver the high level presentation, the Draft VE Study Report and Final VE Study Report. This will be done electronically (pdf format) unless email does not work then a CD copy will be requested. The Final VE report shall fully document the Value Engineering process as applied to the specific project/corridor, and include a summary of the items discussed during each VE phase, a detailed description of the evaluation of each alternative carried forward for investigation, the advantages and disadvantages of each, the cost of constructing the primary function and secondary functions of each alternative carried forward, and the VE Recommendations and MDOT Decision on each recommendation. A list of VE design suggestions shall also be included.

MDOT will consider these and other VE Outcomes on any future jobs in the VE Corridor or elsewhere statewide.

#### **CONSULTANT PAYMENT – Lump Sum:**

Compensation for this project shall be on a **lump sum** basis. One lump sum payment will be made once the deliverable is received and approved by the MDOT Project Manager. The MDOT Project Manager may authorize partial payment if the project is delayed due to circumstances beyond the consultant's control. The lump sum may be split between job numbers so that more than one authorization may be needed for one study.

All billings for services must be directed to the Department and follow the current guidelines. The latest copy of the "Professional Engineering Service Reimbursement Guidelines for Bureau of Highways" is available on MDOT's website. This document contains instructions and forms that must be followed and used for billing; payment may be delayed or decreased if the instructions are not followed. <u>Please note</u>: Labor supporting documentation must be submitted with your billing for all labor performed on a lump sum basis project.

Payment to the Consultant for services rendered shall not exceed the maximum amount unless an increase is approved in accordance with the contract with the Consultant. Typically, billings must be submitted within 60 days after the completion of services. Refer to your contract for your specific contract terms.